

PIERREFONDS MACRO ROYALDON ROYALDON ROXBORO

Presentation of the
2022 BUDGET
and the Ten-year
Capital Expenditure
Program (CEP)
2022-2031



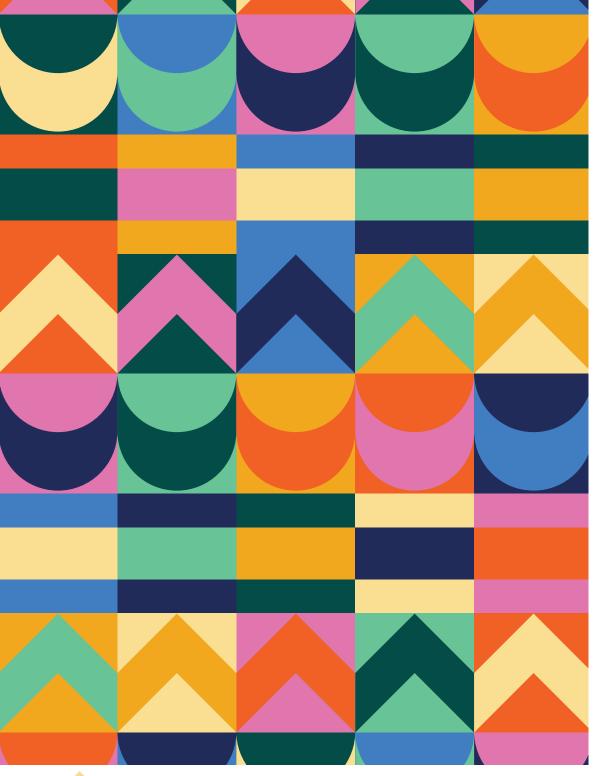


Table of contents

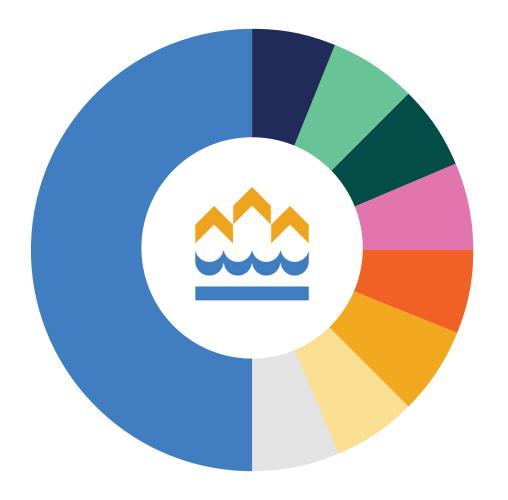












Profile of the borough

Population: 75,044

27.1 square kilometres

Average value of a single-family home: \$413,000

Average value of an apartment-style condominium: \$237,500\$

2022 operating budget: \$35.0 million

2022-2031 CEP budget: \$58.0 million



Achievements in 2021

DEVELOPMENT

of the new sport fields at Grier and Alexander Parks





OFFICIAL OPENING of the Versailles swimming pool and Parc de Anciens-Combattants





IMPLEMENTATION

of residual material collection - 9 dwellings and more, industries, businesses and schools - Phase 1





PLANTING of 625 trees to increase the tree population





STRATEGIC PLAN

for Îlot St-Jean - Connexion project





DEAMBULATORY performances through the Borough's parks









Priority actions for 2022

Continue to offer quality services to citizens by ensuring that they are at the heart of our concerns

Improve our practices and demonstrate rigour in the management of budgets and resources

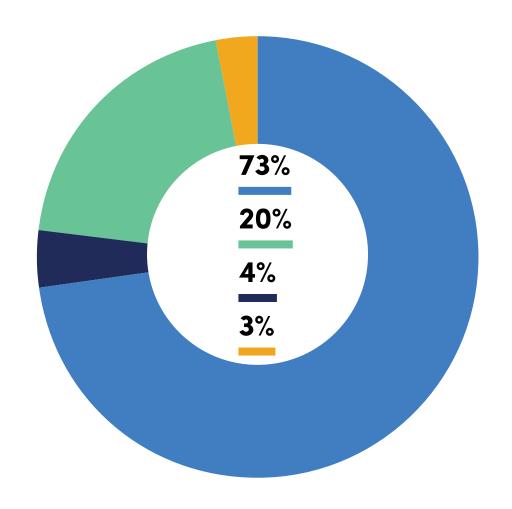
Offer unique natural wealth, high quality facilities, an active cultural life and numerous sports facilities

Produce the development guide for the Connexion Project - Îlot St-Jean

Mandate of the Special Planning Program (SPP) for the boulevard Saint-Charles sector

Ongoing annual tree planting program





Funding sources

The borough has 4 sources of funding to balance its budget:

CENTRAL TRANSFERS

- These are the amounts transferred from the Central City for proximity services.
- These transfers represent the borough's basic budget allocation.

SERVICES TAX

Commonly known as the "borough Tax", this tax area belongs to the Borough.

INCOME FROM LOCAL SOURCES

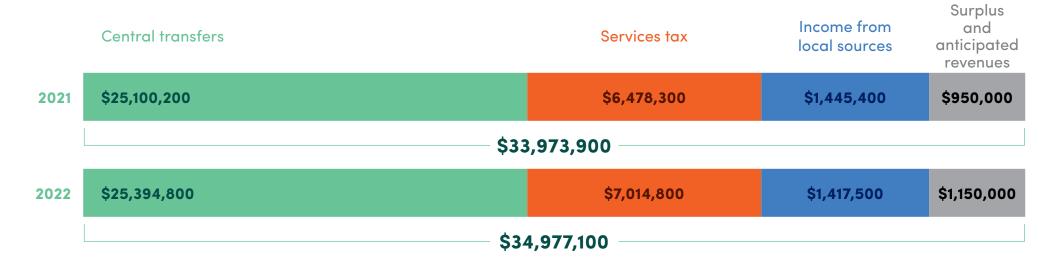
These amounts are derived from fees for services rendered by the borough, such as permits and certificates, venue rentals, etc.

SURPLUS APPROPRIATION

Use of accumulated surplus, financial reserves and funds set aside for the year's activities.



Funding Variation from 2021 to 2022







2021-2022 variation of an average tax account

The following simulation illustrates the decisions made on taxes related to services

INCREASE OF THE LOCAL SERVICES TAX	RATE FOR 2021	VALUATION AND TAXES FOR 2021	RATES FOR 2022	VALUATION AND TAXES FOR 2022	VARIATION 2021-2022
Land value average		\$387 667		\$411 378	
Service tax	0,0758	\$293,85	0,0788	\$324,16	\$30,31



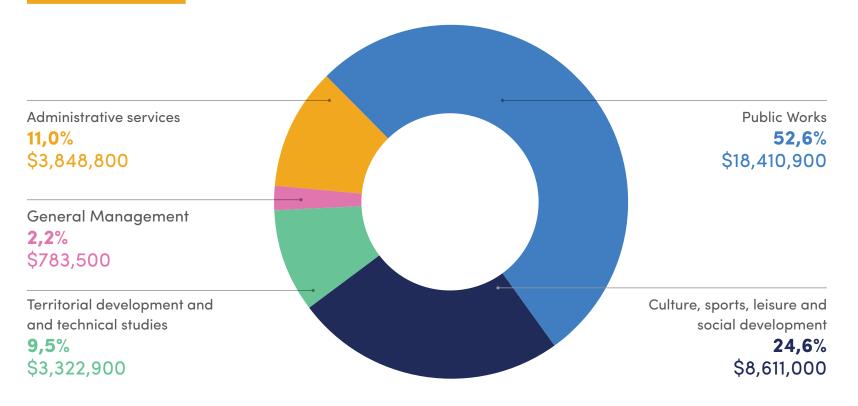


Nature of expenditures

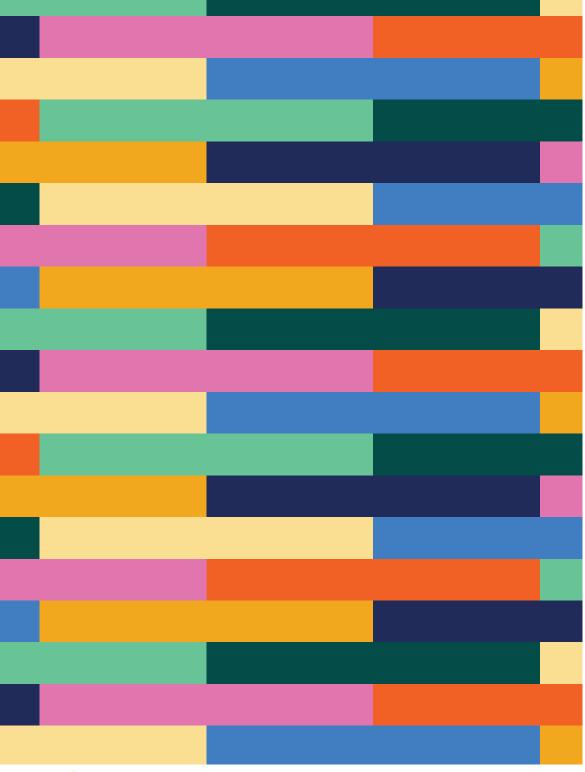
	2021	2022	VARIANCES \$	VARIANCES %
Compensation (salaries and benefits)	\$24,863,100	\$26,166,500	\$1,303,400	5,2%
Transportation and communications (phone services and travel)	\$340,600	\$327,800	-\$12,800	-3,8%
Professional fees and technical services (engineering services and training)	\$1,592,400	\$1,820,000	\$227,600	14,3%
Rentals, maintenance and repairs (vehicle rentals, building maintenance)	\$2,921,600	\$2,722,400	-\$199,200	-6,8%
Durable and non-durable goods (electricity, office supplies, parts and accessories)	\$3,087,900	\$3,004,700	-\$83,200	-2,7%
Other (grants, claims, contributions to organisations)	\$1,168,300	\$935,700	-\$232,600	-19,9%
TOTAL	\$33,973,900	\$34,977,100	\$1,003,200	2,9%



Budget by department







2022 budget highlights

- > Indexation of expenditures **by 1**% for each directorate.
- Decreased local revenue projections by \$27,900 or 1.9%.
- > Appropriation of \$750,000 from the surplus to balance the budget.



Status of reserves

The financial reserves provide the Borough with flexibility to improve service delivery, to meet unforeseen or exceptional expenses and/or to finance particular development projects.

The remainder of the surplus is detailed as follows:



As of August 31, 2021





Summary of the 2022 - 2031 CEP

PROJECT DESCRIPTION (IN THOUSANDS OF DOLLARS)	2022	2023 @ 2031				
ASSET PROTECTION						
➤ Road rehabilitation program	\$1,350	\$10,550				
➤ Parks redevelopment program	\$2,244	\$30,195				
➤ Administrative buildings protection program	\$2,205	\$11,446				
Planned CEP Budget	\$5,799	\$52,191				





CEP 2022 Road rehabilitation program

Streets, sewers and water systems for a total of \$1,350,000

- > Various streets paving, surfacing and sidewalks
- > Confirmation is pending on the 2022 street program



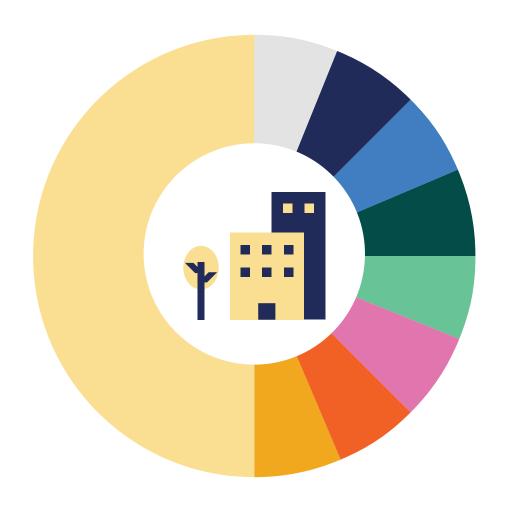


CEP 2022 Park rehabilitation program

Parks redevelopment for a total of \$2,244,000

- Bois-Des-Trottiers Park
- Water park projects
- Multifunctional paths
- > Prioritized shoreline master plan projects
- > Replacement of the synthetic surface at Grier Park





CEP 2022 Building protection program

Building protection for a total of \$2,205,000

- > Indoor refurbishment of the Pierrefonds Cultural Centre and the Gerry-Robertson Centre
- > Preventive maintenance of the Borough's buildings
- Installation of water meters in municipal buildings



THANK YOU!