



2022 Budget

2022 Operating Budget
and
2022-2031 Ten-Year Capital Works Program (TYCWP)

2022 Operating Budget



2022 Budget Guidelines

- ❖ 1.0% indexation of central transfer budget envelope (including water budget and waste management budget)
- ❖ Update borough financing reform (RFA) parameters
- ❖ Anticipate 2022 permit revenue for budget balance
- ❖ Budget adjustments for three activities
- ❖ Align action priorities with the *Montréal 2030* Strategic Plan

Proposed 2022 Budget and Comparison with 2021

	2022	2021	Variance	%
Central transfers	\$57,034,700	\$56,059,700	\$975,000	1.7
Local tax	\$9,903,200	\$9,506,500	\$396,700	4.2
Local revenues	\$3,511,400	\$3,305,300	\$206,100	6.2
Allocation of surplus				
➤ Budgetary balance	\$1,637,800	\$1,\$500,000	\$137,800	9.2
➤ Resumption of activities	\$345,000	\$0	\$345,000	
Total	\$72,432,100	\$70,371,500	\$2,060,600	2.9
Person-years	509.7	499.5	10.2	

Local Tax in 2022

	Indexation	Tax rate	\$
2021 Budget		0.0422*	\$9,506,500
Revenues from Real Property Valuation Growth			\$125,600
Indexation of local tax	2.85%***	0.0413**	\$271,100
2022 Budget			\$9,903,200

*Local tax rate per \$100 assessment

**Increase in value leads to a reduction in the local tax rate

***The inflation rate in the greater Montreal area in october 2021 is 4.7% (reference: Statistics Canada - november 2021)

Impact of Indexation of Local Services Tax on Property Tax

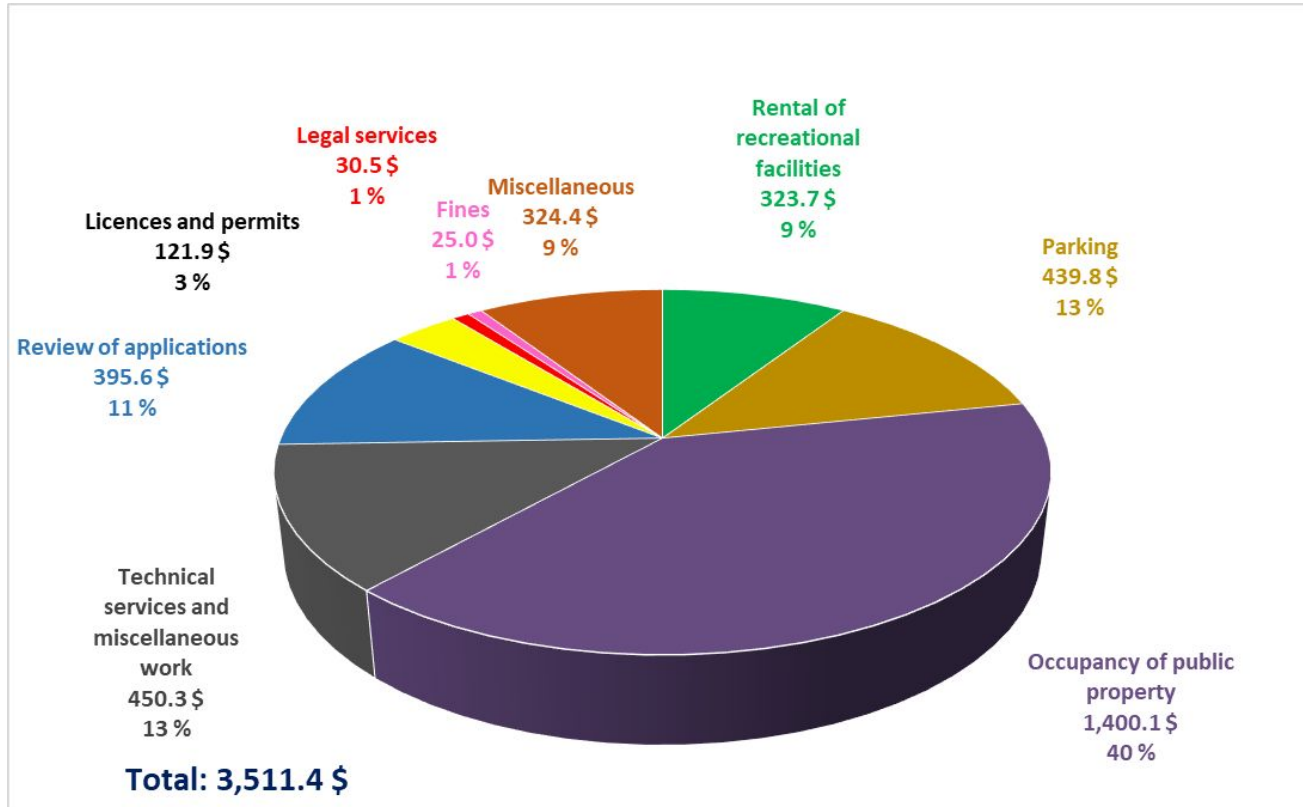
CDN-NDG	Average value 2022	Local tax rate	2% index rate	Impact
Local borough tax		\$0.0402 /100	\$0.0413 /100	
Single-family	\$802,700	\$322.69	\$331.52	\$8.83
Condominium	\$400,600	\$161.04	\$165.45	\$4.41

Local Revenues in 2022

2021 Budget	\$3,305,300
Adjustment of budgetary base	\$140,000
Indexation of fee-based services (2%)	\$66,100
2022 Budget	\$3,511,400

2022 Revenue Budget

(in \$000s)



Workforce Expenditures - Adjustments

	P-Y	Capitalized P-Y	Amount
2021 workforce budget	499.5	2.0	\$43,749,400
Indexation of remuneration			\$1,478,800
Indexation of dedicated envelopes (waste management, water service)			\$204,800
Savings due to structural changes			(\$173,400)
Creation of positions for park activities	4.0		\$239,100
Adjustments to banks of hours for sports, recreation and integration of the new aquatic program	1.2		\$142,300
Extension of the temporary housing planning advisor position	1.0		\$137,800
Creation of a capitalized real-property manager position		1.0	
Creation of 4 temporary positions for resumption of activities	4.0		\$345,000
2022 workforce budget	509.7	3.0	\$46,123,800

Other Expenditure Categories - Adjustments

2021 budget for other expenditure categories	\$26,622,100
Interunit charges and Service de l'eau budget	(\$23,900)
❖ Lighting and street signs (EESM)	\$137,300
❖ Centralization of Service de l'eau	(\$65,400)
❖ Centralization of reservations for playing fields	(\$95,800)
Property billings	(\$220,400)
❖ Maintenance and security	(\$149,400)
❖ Rent	\$27,000
❖ Energy	(\$98,000)
Indexation of contracts, charges for bailiff services, noise analyses and cleanliness notices	\$89,500
Savings (street lighting, professional fees and adjustment for water envelope)	(\$400,800)
Priority cases	\$241,800
Total 2022 budget for other expenditure categories	\$26,308,300

Historical Breakdown of the Operating Budget (in \$000s)

Departments	P-Y	2022	%	P-Y	2021	%	P-Y	2020	%
Public Works	243.0	\$32,548.6	45%	238.0	\$31,799.8	45%	238.4	\$30,983.5	45%
Culture, Sports, Recreation and Social Development	162.3	\$23,660.6	33%	160.1	\$23,295.0	33%	155.3	\$22,392.4	33%
Administrative Services	45.0	\$7,327.3	10%	44.0	\$7,133.2	10%	42.7	\$7,030.7	10%
Urban Development and Services to Business	42.0	\$5,504.4	8%	40.0	\$5,011.1	7%	40.0	\$4,810.1	7%
Borough Administration	17.4	\$3,391.2	5%	17.4	\$3,132.4	4%	16.0	\$2,954.3	4%
Total	509.7	\$72,432.1	100%	499.5	\$70,371.5	100%	492.4	\$68,171.0	100%

2022-2031 Ten-Year Capital Works Program (TYCWP) Budget



Types of Expenditure

- ❖ CAPITALIZABLE EXPENDITURES
- ❖ MAINTENANCE OR DEVELOPMENT OF CITY ASSETS
- ❖ EXPENDITURES FINANCED BY BORROWING BY-LAW

EXAMPLES:

- REPAIRS TO SWIMMING POOLS, INSTALLATION OF SPLASH PADS
- REDEVELOPMENT OF PARKS AND PARK CHALETs
- REHABILITATION OF COMMUNITY OR SPORTS CENTRES
- REPAIRS TO LOCAL STREETS AND TRAFFIC-CALMING MEASURES



NDG Library



Benny Library

Borough Assets (Immovables)

- ❖ 36 PARKS AND GREEN SPACES
- ❖ 6 COMMUNITY GARDENS
- ❖ 257 KM OF STREETS AND 410 KM OF SIDEWALKS
- ❖ 36 KM OF BIKE LANES AND BIKE PATHS
- ❖ 58 BUILDINGS
- ❖ 23 AQUATIC FACILITIES



Bocce roof in Georges-Saint-Pierre park



Splash pad in Notre-Dame-de-Grâce park

TYCWP Planning Rules

- ❖ 3 main programs:
 - Road infrastructures (including traffic-calming measures)
 - Parks
 - Immovables
- ❖ Specific projects: e.g. renovating the Trenholme centre
- ❖ Protection (75%) and development (25%)
- ❖ Identification of projects related to Montréal 2030 strategic planning

2022-2031 TYCWP Envelope

- ❖ \$68,300,000 over 10 years, reviewed annually
- ❖ \$6,830,000 per year
- ❖ Presentation of a detailed plan every 3 years
- ❖ Other sources of financing:
 - financing from the Ville-Centre
 - government subsidies
 - deferral of unused capital budgets (TYCWP deferrals)
 - Borough management surpluses
 - revenues received for park development
 - operating budget

2022-2031 TYCWP by Program

Program	2022	2023	2024	2025-2031	Total 2022-2031 TYCWP
Immovables	\$3,930,000	\$3,198,000	\$2,130,000	\$18,160,000	\$27,418,000
Parks		\$632,000	\$1,800,000	\$8,050,000	\$10,482,000
Replacement of urban furniture		\$100,000		\$700,000	\$800,000
Road infrastructures	\$2,900,000	\$2,900,000	\$2,900,000	\$20,900,000	\$29,600,000
2022-2031 TYCWP	\$6,830,000	\$6,830,000	\$6,830,000	\$47,810,000	\$68,300,000

Accomplishments in 2020-2021

- ❖ Relaxation and training areas and dog run in De la Savane park
- ❖ Redevelopment of splash pads in Notre-Dame-de-Grâce park
- ❖ Work on the façade of 6767 Côte-des-Neiges (intercultural library and community centre)
- ❖ Roof for the bocce court in Georges-Saint-Pierre park
- ❖ Repair of basketball courts in Mackenzie-King and Coffee parks
- ❖ Repair of several sections of local streets and 1,008 lead water service entries
- ❖ Creation of dog runs in Georges-Saint-Pierre and Loyola parks
- ❖ Lighting for tennis and basketball courts in Martin-Luther-King park
- ❖ Decontamination and demolition of 5010 rue Paré



Training areas and dog run in
De la Savane park

Ongoing Projects

- ❖ Renovation of the Côte-des-Neiges library and Maison de la culture
- ❖ Renovation of Le Manoir centre (stands, locker rooms and dojo)
- ❖ Planning of redevelopment of Jean-Brillant park
- ❖ Planning of development of the new Elie-Weisel park
- ❖ Professional services for the Somerled, Van Horne and Mackenzie-King park chalets
- ❖ Renovation projects for the Trenholme centre and NDG community centre swimming pool

Financing Confirmed by the Ville-Centre

Corporate Programs / Projects	Financing
Local park repairs and greening program (PRVPL)	\$4,040,000
Launch of self-service library system (RFID)	\$1,000,000
Outdoor sports facilities (PISE)	\$5,087,000
Montréal Aquatic Program (MAP)	\$7,000,000
Protection of buildings under local authority program (PPICL)	\$584,000
Supralocal sports facilities (dojo) program	\$683,000
TOTAL – Expected corporate financing	\$18,394,000

2022-2031 TYCWP and Corporate Financing by Program

Program	2022	2023	2024	2025-2031	Total 2022-2031 TYCWP	Expected corporate financing
Immovables	\$3,930,000	\$3,198,000	\$2,130,000	\$18,160,000	\$27,418,000	\$8,683,000
Parks		\$632,000	\$1,800,000	\$8,050,000	\$10,482,000	\$9,711,000
Replacing urban furniture		\$100,000		\$700,000	\$800,000	
Road infrastructures	\$2,900,000	\$2,900,000	\$2,900,000	\$20,900,000	\$29,600,000	
2022-2031 TYCWP	\$6,830,000	\$6,830,000	\$6,830,000	\$47,810,000	\$68,300,000	\$18,394,000

Immovables Program

Projects Planned for 2022 to 2024

Immovable projects	2022	2023	2024	Total 2022-2024 TYCWP	Expected additional corporate financing
Trenholme centre (renovation)	\$1,000,000	\$500,000		\$1,500,000	
NDG community centre (upgrading and improvement of the indoor pool)		\$500,000	\$500,000	\$1,000,000	\$7,000,000
Le 6767 intercultural library and community centre (rearrangement of the ground floor, RFID program, and upgrading of the electrical system)	\$732,000	\$359,000	\$480,000	\$1,571,000	\$1,000,000
Le Manoir NDG centre (locker rooms, stands and supralocal dojo)	\$330,000			\$330,000	\$683,000
CDN library and Maison de la culture (various repairs)	\$576,000	\$548,000		\$1,124,000	
Subtotal 1: immovables	\$2,638,000	\$1,907,000	\$980,000	\$5,525,000	\$8,683,000

Immovables Program

Projects Planned for 2022 to 2024 (cont'd)

Immovable projects	2022	2023	2024	Total 2022-2024 TYCWP	Expected additional corporate financing
Subtotal 1: immovables	\$2,638,000	\$1,907,000	\$980,000	\$5,525,000	\$8,683,000
CDN sports centre (repairs to the roof)		\$964,000		\$964 ,000	
NDG library and Maison de la culture (various repairs)			\$150,000	\$150,000	
Doug-Harvey arena (upgrading)			\$500,000	\$500,000	
Notre-Dame-des-Neiges sports centre (repairs to entry)	\$100,000			\$100,000	
Madison building (renovation of the outbuilding)	\$300,000			\$300,000	
Madison depot (repairs to the roof)	\$332,000			\$332,000	
Darlington yard (repairs to the garage and depot roof)	\$560,000	\$327,000		\$887,000	
Repairs to buildings			\$500,000	\$500,000	
TOTAL: immovables	\$3,930,000	\$3,198,000	\$2,130,000	\$9,258,000	\$8,683,000

Parks Program

Projects Planned for 2022 to 2024

Park projects	2022	2023	2024	Total 2022-2024 TYCWP
Trenholme park (lighting of 2 soccer pitches)		\$532,000		\$532,000
Martin-Luther-King park pavilion (repairs)			\$1,200,000	\$1,200,000
Loyola park chalet			\$500,000	\$500,000
Purchase of new children's play modules		\$100,000	\$100,000	\$200,000
Total: parks		\$632,000	\$1,800,000	\$2,432,000

Other Planned Park Projects 100% Funded by the Ville-Centre

Projects	Financing
Martin-Luther-King park (replacement of sports equipment)	\$1,285,000
Mackenzie-King park (construction of a multi-sport synthetic field)	\$3,200,000
Mackenzie-King park (chalet)	\$1,342,000
Somerled park (chalet)	\$841,000
Van Horne park (chalet)	\$841,000
Coffee park (chalet)	\$1,000,000
Coffee park (new splash pads)	\$600,000
Gilbert-Layton park (basketball)	\$146,000
Somerled park (resurfacing tennis courts)	\$456,000
TOTAL – Expected corporate financing	\$9,711,000

Road Infrastructure Program Projects Planned for 2022 to 2024

Road Infrastructure Program	2022	2023	2024	Total 2022-2024 TYCWP
Road repair program	\$2,000,000	\$2,000,000	\$2,000,000	\$6,000,000
Minor sidewalk repair program	\$400,000	\$400,000	\$400,000	\$1,200,000
Replacement of street sumps	\$200,000	\$200,000	200,000	\$600,000
Traffic-calming measures	\$300,000	\$300,000	\$300,000	\$900,000
Road infrastructures	\$2,900,000	\$2,900,000	\$2,900,000	\$8,700,000

Other Planned Projects

The Borough currently has other financing sources available, such as:

- ❖ deferrals of unused capital budgets (TYCWP deferrals)
- ❖ Borough management surpluses
- ❖ revenues received for park development

These sources will be used to finance a number of projects, including:

- ❖ continuing the development of the new Elie-Wiesel park
- ❖ repairs to the William-Bowie park chalet
- ❖ upgrading the lighting of the track in Confédération park

Budget Calendar

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|--|-------------------|
| ❖ Provide the Service des finances with budgetary estimates | August 23, 2021 |
| ❖ Adoption of TYCWP and Operating budgets by the Borough Council | December 6, 2021 |
| ❖ Presentation of budgets to the Executive Committee | December 8, 2021 |
| ❖ Adoption of 2022 local tax and service fee by-laws | December 13, 2021 |
| ❖ Adoption of budgets by City Council | January 19, 2022 |